# Diversity, Equity, & Inclusion

Cohort Workshop 3: Progress & Next Steps

Welcome! If you would, please:

- Turn your video ON, if you're comfortable with it.
- Mute your audio for now.
- Make sure your "Zoom name" is what you want to be called, and include your pronouns.
- Say hello to everyone in the chat. 😊



### Today's Agenda

- 1. Check-In
- 2. Overview: Onboarding Checklists & Resource Toolkit
- 3. Group Sharing: Progress & Challenges
- 4. Survey
- 5. Next Steps



# Check-In



### While doing this work:

# What's one thing that's been surprising?



# Resource Toolkit & Onboarding Checklists



General Strategy:

Update our Business Processes to...

Meet Psychological Needs
 Prime Growth Mindset

Doing so helps to

# **Curb Threat Responses**



# Onboarding Checklists – Training Lead

#### Purpose

- Standardize the "make-ready" process for onboarding
- Decrease the possibility for **Threat Responses**
- Maximize the chances that new hires will feel welcome and valued
  BOOST RETENTION

#### Accountability

- Training Lead + Sup / Manager sign off on the form for HR
- This is the "ticket" for the hiring department to receive their trainee



New Talent Name	Department	EE#	Title	Start	Work Hours
					M_T W Th F S Su
					to

Initials	Date	Checklist Item
		Coordinate with manager / supervisor on a <b>training plan</b> for the first few weeks of training (strategy, workload redistribution, handoffs, time to complete paperwork)
		Coordinate with other trainers on likely handoffs for co-training for the first 2 weeks
		Locate the appropriate Training Checklist for the new talent's position
		Review the Training Checklist for accuracy & completeness and update as necessary
		Make a hardcopy of the Training Checklist and any other necessary documents (processes, procedures, building maps)
		Collect these hardcopies in a training binder for the new talent
		Print hardcopies of the New Talent Onboarding Checklist for the whole team
		Distribute these hardcopies to the whole team
		Coordinate with the whole team to <b>schedule lunch or breaks</b> with the new talent for <b>their first 2 weeks</b> .
		Block off calendar time to have lunch with the new talent during week 1.
		Block off calendar time at the end of the week for the next several weeks to <b>update</b> & add notes to the trainee's Training Checklist
		Prepare to lead the introductory stand-up with the whole team
		Prepare workspace, uniform items, PPE, and other items as appropriate.



## Onboarding Checklists – Incumbent Workers

#### Purpose

- Prime Growth Mindset: "It takes a village" to retain our talent
- Promote team **interconnection** so all can do their best work
- Maximize the chances that new hires will feel welcome and valued
  BOOST RETENTION

#### Accountability

- Each team member **signs off** on the form for their supervisor
- Roll this measure into each employee's performance review



- **Put them at ease** by being friendly, interested, and kind
- Learn as much as we can about the VALUE they're bringing to our team, including:
  - Their experience
  - □ Their existing skills
  - □ What **drives them** to do their best work
  - □ What they really **care about**, both on and off the job

Completing this checklist will protect our investment in our new talent and set the stage for all of us do our best work together. If you're doing it right, it'll also make your job easier and more fun.

Memorize	e the new	talent's name
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- Introduce yourself to the new talent
- Greet the new talent by name every day for their first two weeks
- Have lunch or take a break with the new talent at least once in their first two weeks
- Learn at least one thing the new talent really likes or cares about hobbies, sports, family
- Learn at least one thing the new talent is **really good** at
- Give the new talent **at least one genuine compliment**

When done, please submit your signed checklist to your supervisor. Thank you!



#### **Diversity, Equity, and Inclusion Resource Toolkit**

This toolkit was prepared for Minnesota Dual-Training Pipeline in June 2021. While not intended to be comprehensive, this list gives a good snapshot of diversity, equity, and inclusion resources available for businesses to consider using.

#### How do we get started?

#### Grounding - Brave Space Agreements

Podcast - WorkLife with Adam Grant: <u>Building an Anti-Racist Workplace</u> MPR News - Workplace Inclusion: <u>What's Working and What's Not</u> Assessment - Portland Means Progress - <u>Readiness Assessment</u> Minnesota Compass - <u>Demographic Information</u> by municipality Aspen Institute - <u>Job Quality Tools for Employers</u> Bias Interrupters - <u>Toolkits for Disrupting Bias</u> Good Jobs Institute - <u>Diagnostics, Calculators, & Scorecards</u> J.E.D.I. Collaborative - <u>Tools for Promoting a Culture of DEI</u>

#### What are some basic DEI concepts we should know?

Infographic - Cultural Iceberg: explicit versus implicit

Fact Sheet - Four Levels of Racism

Video - Race Forward: Eight short videos that outline Systemic Racism

Definitions - Glossary of Terms: Structural Racism

#### As individuals and teams, how can we learn more?

Infographic - Boosts and Blocks to Wealth-Building

- NPR Code Switch The fearless conversations about race that you've been waiting for!
- NPR On Being: Robin DiAngelo and Resmaa Menakem in Conversation
- Podcast WorkLife with Adam Grant How to Bust Bias at Work
- Video Uncomfortable Conversations with a Black Man
- Video TED Talk: How to recognize your white privilege and use it to fight inequality
- Video Anti-Racism Commitment Coalition
- Article In Duluth, Confronting Racism with "Hello"
- Article The Equity Manifesto
- Article Creating a Culture that Fosters DEI
- Book <u>A Good Time for the Truth: Race in Minnesota</u>
- Book How to be an Anti-Racist by Ibram X. Kendi
- Book Uncomfortable Conversations with a Black Man by Emmanuel Acho
- Book What Happened to You? Conversations on Trauma, Resilience, and Healing

#### How can I persuade others that we need DEI?

Article - StarTribune: Minnesota Companies Learning to Walk the Walk on Diversity

Article - Culture Amp: Seven Ways to Get Exec Buy-In for Diversity and Inclusion Work

Article - World Economic Forum: The Business Case for Diversity

Article - Harvard Business Review: Getting Serious About Diversity: Enough Already with the Business Case

Article - Wharton School: Beyond the Business Case for Diversity

Article - McKinsey: <u>How Inclusion Matters</u>

Article - PolicyLink: Corporate Racial Equity Advantage

Article - Harvard Business Review: <u>How Inclusive is Your Leadership?</u>

Article - Wharton School: How to Elevate Diversity, Equity, and Inclusion Work in Your Organization

#### How can we start setting ourselves up for better DEI outcomes?

Assessment - Harvard Implicit Bias Test

Assessment - Intercultural Development Inventory (IDI) - individual and organizational assessments

BE MSP Workplace Toolkit - A toolkit for sparking conversations and building an inclusive workplace culture

OnGig - The Magnet: 25 Examples of Corporate Diversity Goals

Portland Means Progress - Metrics to measure the success of DEI actions

What Can I do About Racism? Studying/Learning

What Can I do About Racism? Action/Organizations

Community Toolbox - Building Relationships with People from Different Cultures

National Equity Project - Resources for making a new world order

Just 2.0 User Manual - Voluntary Disclosure Tool

#### Where can we find diverse candidates to recruit?

CareerForce - Career Development and Talent Matching CareerSTAT- Resource Center for Healthcare Employers Black Tech Talent Climb Hire Comunidades Latinas Unidas en Servicio (CLUES) EMERGE Community Development Genesys Works New Vision Foundation POC Job Fair Summit Academy OIC Takoda - American Indian OIC Urban League Twin Cities

#### How can we train and retain a diverse workforce?

- Video Pamela Paulk of Johns Hopkins on the benefits of hiring ex-offenders
- Article Washington Post: A New Idea for Filling Hard-to-Fill Health-Care Jobs: Ex-Offenders
- Article Employee Resource Groups
- Article Hiring Developers when Diversity is a Priority
- Article DLI: <u>Guidance for Effective On-the-Job-Training</u>

#### Where can we get more tailored support for our company?

Racial Equity Resources Directory Twin Cities BIPOC Consultant Directory Center for Economic Inclusion Equity & Results - Results-Based Accountability YMCA - Equity Innovation Center for Excellence YWCA Inc.lude - Diversity & Inclusion Consulting

Additional resources to find, use, and share with others:

For additional copies of this document, or for a version of the toolkit with visible hyperlinks, please visit

https://www.bellwethermn.com/dei-at-dli



# Progress & Challenges



### Break-Out Groups

For the next 25 minutes, take turns sharing in your group:

- · What successes have you had?
- · What **challenges** are you facing?

When we reconvene, each of us will share **one thing we find remarkable** about what our group members are doing.



Large Group

For the next 25 minutes, take turns sharing:

- What do you find remarkable about what your group members are doing?
- · What **feedback** or **support** would you like?



# Survey



Survey

### https://www.surveymonkey.com/r/DLI\_DEI\_2021\_end

- Turn your camera off while taking the survey.
- · Turn your camera back on when you're done.



# Next Steps



## Program Elements

1.Organizational AssessmentAn online assessment that creates a baseline to focus efforts and track progressParticipants cor 5/282.Cohort Workshop 1Workshop to kickstart programWeek of 5/243.Cohort Workshop 2Workshop to explore DEI strategiesWeek of 5/31	
Image: Solution of the interference of the interfe	mplete it by
Workshop 2	
4. Team 30-minute consultation with each team to discuss Weeks of 6/7 and Consultation insights and opportunities	nd 6/14
5.Cohort Workshop 3Workshop to report successes and challenges, and plan next stepsWeek of 6/21	
6. Resource A categorized, curated set of resources Delivered the ways to be a construction of the set of the	veek of 6/28
7. Final Report       A customized report for each company       Delivered the way	veek of 6/28



### **Action Items**

- Submit the final draft of your Action Plan ASAP
- Stay tuned for your **Company Report**
- Keep working your plans
- Stay connected with each other!

# How?

# Who is willing to help?



# **THANK YOU!**



### The Bellwether Team